Overview of the Northern Ireland – Ireland - Scotland VA Programme
Health & Social Care Thematic Workshop
Welcome

JOHN GREER, HEAD OF UNIT JS
Introduction and Outline of Workshop

- Programme Priorities
- Policy Context
- Health & Social Care Theme—Outputs/Results
- Application Process
- Project Management & Delivery
What’s different for 2014-2020?

• Strategic: Clearer analysis
• Thematic Focus: Fewer, narrower priorities
• Co-operation: More intense
• Enhanced focus on cross-border value
What’s different for 2014-2020?

Results

• Programmes must be ‘concentrated’ and ‘focused’
• Result orientated with clear and measurable outputs
• Programme result and output indicators underpinned by Intervention Logic
• Non-delivery - may result in financial penalty to the Programmes
Regional Policy Context

• Europe 2020 Strategy (for Smart, Sustainable & Inclusive Growth)

• Cohesion (Regional) Policy 2014-2020
  – Main EU investment policy to support job creation, sustainable development and economic growth in EU Regions and Cities

• Reformed for the 2014-2020 programming period
  – With a focus on results - clear, transparent and measurable

• Delivered through the European Structural and Investment Funds (ESIF)
INTERREG V Programme (2014-2020)

- Eligible Area: Greater Belfast & Western Isles of Scotland included
- ERDF Programme Value: €240m
- Up to 85% maximum intervention rate
- Match funding (financial or in-kind)
- State Aid rules apply to all funded projects/initiatives
- 20% of Programme budget can be spent outside of eligible area
- Projects must involve at least two Member States (UK & Ireland) and demonstrate cross-border cooperation.
Health & Social Care Outputs and Results

OBJECTIVES & ACTIONS
Health Theme Budget

• **€62.35m** total budget (ERDF + Match)
• **€53m** ERDF is available under this theme
• The maximum intervention rate is 85%
• Acc Departments in Ireland & Northern Ireland may provide match funding up to 15%
• The intervention rate may decrease depending on the state aid implications of your project
Application Overview

- **Stage 1 applications received:** 21
- **Stage 2 applications received:** 14
  - 8 approved
  - 5 rejected
  - 8 Letters of Offer issued with an overall funding amount of €47,691,722 (ERDF + Match)
  - Funding available through second call: €12,346,580 (ERDF + Match)
Intervention Logic

**Thematic Objective 4.1**

Through collaboration on a cross-border basis, to improve the health and well-being of people living in the region by enabling them to access quality health and social care services in the most appropriate setting to their needs.

**Results Indicator**

The number of “episodes of health, community and social care” delivered on a cross-border basis.

**Output Indicators**

Indicators established across a range of critical action areas
Objective 4.1: Health & Social Care (€53m ERDF)

The **Result** Indicator

An increased “number of episodes of care” delivered on a cross border basis. The baseline value for 2014 is 4,700 per annum. The target value for 2023 is 9,000 per annum.
Open for applications under the following areas

- **Population health**: Supporting positive health and well-being and the prevention of ill health

- **Disability services**: Development of a social equality approach to promoting social inclusion, citizenship and better life outcomes for disabled people
Output indicators:

Population health: (indicative budget €4.6m inclusive of ERDF + Match)
- **4.110** Develop new cross-border area interventions to support positive health and wellbeing and the prevention of ill health (**target: Up to 4 new interventions**)
- **4.111** Beneficiaries supported by new cross-border area initiatives for positive health and wellbeing and the prevention of ill health (**target: 5,000 beneficiaries**)

Disability services: (indicative budget €7.8m inclusive of ERDF + Match)
- **4.112** Develop new cross-border area community support services to support disabled people who are socially isolated (including the use of web based information outlining community assets)
- **4.113** Beneficiaries supported by new cross-border area initiatives for disabled people of all ages who are socially isolated (**target: 2,372 beneficiaries**)

Please Note: the budgets are indicative only and are subject to change following the assessment process.
Cross-border training interventions for health care professionals, social care professionals and personnel in community and voluntary organisations involved in the provision of cross-border health and social care support services:

- **4.122** Specialist training and development programmes for cross-border area health and social care providers (target: 3,800 staff trained)

Note: Applicants are encouraged to incorporate the above in their applications.
Indicative Actions to achieve Outputs

• Supporting positive health and well-being and the prevention of ill health through an integrated approach which could incorporate, e.g., using digital technology and remote monitoring to support patient self-management, e.g. Long Term Conditions

• Development of a social equality approach to promoting social inclusion, citizenship and better life outcomes for disabled people
Development and implementation of

• services on a cross-border basis for community and voluntary organisations involved in the provision of social care and healthcare services within their own communities
• cross border initiatives in the area of e-health, including addressing challenges of isolation in rural areas, telemetry, web-based information on community resources and support services across a range of healthcare service areas
• cross-border cooperation in the area of healthcare records management in order to streamline access to information for patients and clinical professionals in the provision of cross-border health and social care support services
• cross-border training interventions for healthcare professionals, social care professionals and personnel in community and voluntary organisations involved in the provision of cross-border health and social care support services
Who can apply?

- National, regional and local authorities
- Non-Governmental Organisations
- Sectoral agencies, business support agencies
- Other relevant public agencies
- Universities, colleges, higher education research institutions
- Private sector – specifically micro, small and medium sized enterprises (SMEs) and larger companies
  - Legal entities
Cross Border Partnership requirements

• Projects must involve partners from at least two member states (UK & Ireland).

• Project must have good corporate governance and partnership arrangements.

• Partners must demonstrate cross border cooperation and added value between partners in the UK and Ireland.

• Partnerships must demonstrate joint project development and implementation.
Partnership Formation

Lead Partner
• Leads in the implementation of a Project supported by the Programme(s)
• Accepts the grant offer and is responsible for the fulfilment of all grant conditions.

Partner
• Is closely involved in the implementation of the Project, co-ordinated by the Lead Partner

Final Recipient
• Benefits financially from a Project supported by the Programme, although may not be involved in its management
Projects should...

- Demonstrate joint activities and joint benefits in tackling shared problems
- Have delivery partners involved in the development of the application
- Achieve more through transnational cooperation than can be achieved by delivering the project on your own
- Have clear results, tangible outputs with relevance to other regions
- Have a clear plan for delivery
- Have a relevant and committed partnership, who can deliver a well managed project that keeps to budget and schedule
- Have a well designed and transparent management structure and agreement.
- Communicate outcomes and results effectively
- Not be afraid of trying new things
- Complement other existing EU funded projects
- Fit with EU and national policies
BRENDA HEGARTY, MANAGER, JS
APPROVED PROJECTS
Children’s services: Early intervention with vulnerable families (under 5’s)

Summary of approved project: (1)

Project Name: Multiple Adverse Childhood Experiences (MACE)

Lead Partner: Health Service Executive

Total funding awarded: €5,010,240

Aim:-

- Transform the lives of vulnerable families at risk from multiple adversities in their lives, by identifying, intervening early and provide nurturing support within their own homes and communities.

Outputs:-

- Creation of 5 cross-border area community networks of excellence to deliver universal, targeted and specialised interventions.
- 3,125 vulnerable families in receipt of an intervention.
- 500 staff across a range of stakeholders trained.
Summary of approved project (2)

Project Name: The Changing Lives Initiative
Lead Partner: Clondalkin Behavioural Initiative Ltd – Archways Ireland
Total funding awarded: €2,662,684

Aim:
- Provision of a common intervention to support vulnerable families of children with social, emotional and behavioural difficulties targeting children aged between 3-7 years old and focusing on most disadvantaged areas where, given the nature of Attention Deficit Hyperactivity Disorder (ADHD) prevalence is highest.

Outputs:
- Establishment of a common community based early intervention programme for families across three jurisdictions.
- 2,000 families availing of an information and awareness intervention.
- 1,400 families proceeding to access the screening programme.
- 560 families progressing to avail of the full treatment service.
Critical Action Areas

Primary care and older people services: Supporting caring communities and independent living

Summary of approved project

Project Name: m:Power: Connecting Citizens, Communities and Services

Lead Partner: NHS 24

Total funding awarded: €7,929,181

Aim:

- Provision of a hub and an integrated delivery framework, with a core unit and 7 local deployment teams.

Outputs:

- Deliver 4,500 e-health interventions.
- Establish cross sectoral collaboration across Ireland, Northern Ireland and Scotland to support greater mobility, confidence and reach of health and care professionals and services.
- Support 2,500 people to self-manage their health and wellbeing more effectively in the community.
- Engage individuals, community organisations and services in redesign of Health and care services.
Critical Action Areas

**Acute services:** New models of working both in scheduled and unscheduled care streams by better utilising scarce human, physical and financial resources

**Summary of approved project**

**Project Name:** Connecting Services, Citizens and Communities - Acute

**Lead Partner:** Health Service Executive

**Total funding awarded:** €8,810,775

**Aim:**
- To increase acute episodes of care to patients, through improved/reformed service delivery on a cross-border basis.

**Outputs:**
- Framework 1 - Reform and modernisation of the management of unscheduled care targeting 2,000 patients through ambulance services, shared Clinical Decision Unit targeting 2,500 patients, cardiac investigation unit targeting 1,000 patients and older persons’ consultant based in the community targeting 1,000 patients.
- Framework 2 – Reform and modernisation of outpatient services and supporting diagnostic activities with focus on dermatology (1,800 patients), urology (1,500 patients) and vascular (1,700 patients)
- Framework 3 – Reform, modernise and deliver minor/intermediate/major operations and procedures across a range of surgical specialisms including vascular (550 patients), urology (900 patients) and dermatology (50 patients)
Critical Action Areas

Intervention trials: Novel but unproven healthcare interventions to prevent and cure illness

Summary of approved project

Project Name: Cross-Border Healthcare Intervention Trials in Ireland Network (CHITIN) Project

Lead Partner: Public Health Agency

Total funding awarded: €8,841,667

Aim:
- Develop and maintain the knowledge, skills, expertise and structure needed to improve equity in access to Healthcare Interventions Trials (HITs) across Northern Ireland and the border Counties of Ireland.

Outputs:
- Delivery of 10 cross-border area health care intervention trials for novel but unproven healthcare interventions to prevent and cure illness. These are expected to address the critical action areas of population health, primary care and older people services, mental health, acute services and disability services.
- 40 staff receiving a tailored training programme augmenting their existing expertise and equipping them to deliver the trial
Critical Action Areas

**Mental health**: Promoting cross-border mental/emotional resilience and recovery

**Summary of approved project**

**Project name**: I-Recovery Project

**Lead Partner**: Health Service Executive

**Total funding awarded**: €7,614,751

**Aim**:  
- Assist people who have experienced mental health issues to self-manage their own recovery.

**Outputs**:  
- 3 cross border community based recovery college hubs  
- 3 cross border service user groups  
- Virtual online recovery college  
- 8,000 cross-border area clients supported and in receipt of recovery programmes  
- Range of training programmes
Population Health

**Summary of approved project**

**Project Name:** Community Health Sync (CoH-Sync)

**Lead Partner:** Health Service Executive

**Total funding awarded:** €5,010,370

**Aim:**

- Impact positively on the health and well-being of individuals and communities, empowering and supporting local communities to manage their own health needs.

**Outputs:**

- Create eight community hubs delivering positive health and wellbeing initiatives in the five thematic areas of: Smoking Cessation, physical activity, nutrition, alcohol misuse and mental health together with increased health
- 10,000 beneficiaries receiving a personalised health and wellbeing plan
- 40 Health trainers receiving accredited coaching for health
**Summary of approved project**

**Project Name:** Need to Talk (NTT)

**Lead Partner:** Royal National Institute for the Blind

**Total funding awarded:** €1,812,050

**Aim:**
- Provision of services to individuals who are blind and those who are partially blind.

**Outputs:**
- Delivery of two new cross border support services to support disabled people who are socially isolated
- 1,628 beneficiaries supported by new cross-border area initiatives for disabled people of all ages who are socially isolated.
- 600 patients availing of e-Health interventions to support independent living in caring communities.
- 48 staff trained in specialist training and development programmes for cross-border area health and social care providers.
APPLICATION PROCESS
New Application Process

Stage 1

- Call for applications
  - 4-6 week duration
- Succinct application form
- Steering Committee Decision within 8 weeks
- Stage 1 approval or Rejection

Stage 2 (eMS)

- Preparation of Business plan by applicant (6 weeks)
- Submission of Stage 2 Application (eMS)
- Steering Committee Decision within 22 weeks
- Grant Offer or Rejection
Eligibility Check

• Received on time
• Authorised by CEO or Accounting Officer
• Project not completed or fully implemented
• Benefits the eligible region
• Activities are eligible according to the rules of both the Programme and call.
## Weighting

### Stage 1

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<thead>
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<th>Criteria to be considered</th>
<th>Weighting</th>
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<tr>
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### Stage 2

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<tr>
<td>Equality</td>
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Selection Criteria

1. Contribution of the project towards the defined **results and outputs** of the programme
   - An application under each critical area can be submitted
   - Call identifies the required scale of proposal which will deliver regional significance and impact
   - Applicants must target a minimum 25% of the remaining target beneficiaries in the critical action area
Selection Criteria

2. Quality of the project design

- Assessment of delivery mechanisms; the mobility of healthcare professionals and patients across borders; to include the development of the necessary protocols
- New innovative approaches to service delivery
- Capacity to mainstream
- Additional to current provision
- Added value to improving health and wellbeing and community resilience;
- E-Health/digital health & care technology solutions
- Provision of staff training aimed at maximizing the delivery and value of cross border interventions
Selection Criteria

3. Quality of the **project team and implementation** arrangements;

4. Value for money;

5. **Quality of cross-border co-operation** with demonstrable added value

6. Contribution towards **sustainable development** *(Stage 2)*

7. Contribution towards **equality** *(Stage 2)*
What kind of projects can be supported?

- The **results and outputs** must be in line with those of the Programme
- Must demonstrate **cross-border** and/or **cross-community cooperation**
- Applicants must evidence **good corporate governance and partnership**
- Applications must have a high **quality of project design**
- Those which demonstrate **value for money**
- Projects must contribute to **sustainable development** and **equality**
STAGE 1: APPLICATION FORM
Stage 1: Application Form

• **A1.** How the project fits with the INTERREG V Programme

• **A2.** Project Location
Stage 1: Application Form

B1. CONTRIBUTION OF THE PROJECT TO THE DEFINED RESULTS AND OUTPUTS OF THE PROGRAMME

• Detail the result(s) for your project that will contribute to
• Detail the output(s) for your project.
• Directly aligned to the Programme outputs
• The project output(s) must be described in quantifiable terms – e.g. target numbers, percentage increases, etc
Stage 1: Application Form

B2: PROJECT DESIGN

• Fund well designed, high quality projects;
• Clear need with detail on the change you wish to achieve;
• Clear objectives that will result in the intended change;
• A plan as to how beneficiaries will be targeted/reached;
• Detail specific activities/actions you will undertake to implement the project;
• Address additional sub-criteria that have been stated in the specific call for applications.
Stage 1: Application Form

B3: QUALITY OF CROSS-BORDER CO-OPERATION WITH DEMONSTRABLE ADDED VALUE

• Apply principles of joint development, implementation, financing, and staffing.
• Joint Development (essential) –
• Joint implementation (essential) –
• In addition you are required to deliver
• Joint staffing And/or
• Joint financing
• Identify the added value of the project partners working on a cross-border basis. Describe the benefits and advantages of the cross-border approach for the project and its objectives.
Stage 1: Application Form

B4. QUALITY OF THE PROJECT TEAM AND IMPLEMENTATION ARRANGEMENTS

• proposed operational management structures, including staffing and reporting arrangements;

• evidence that the partnership has the right mix of experience, expertise and competence for the proposed project
Stage 1: Application Form

PART C – PROJECT PARTNERS

• Tell us about all of the partners involved in the project.

• Include partners with an associated budget and agreed deliverables as well as advisory partners (i.e. partners that may not have an associated budget).
Stage 1: Application Form

PART D: PROJECT BUDGET

• Financial management and financial reporting systems;
• Cash flow arrangements;
• Identify any major procurement exercises that your project requires, and how you will manage these
• Budget simplification methods you are proposing
• Detailed breakdown of costs
• Sustainability
Stage 1: Application Form

PART D: PROJECT BUDGET (contd)

• Simplified to increase operational flexibility, now 6 categories:
  – Staff Costs
  – Office and Administrative expenditure
  – Travel and Accommodation Costs
  – External Expertise and Services Costs
  – Equipment expenditure
  – Infrastructure and works
• Lead Partner has flexibility within sub-budget lines
• Budget must be presented under 6 headings regardless of organisational internal systems
• Include a breakdown of all partner budgets per budget line
Unit Costs

• Unit costs WILL be used where possible

• Established and agreed with the Applicant during the Stage 2 assessment process.

• Applicants may propose their own unit costs, including the basis for inclusion, in the stage one application form.

• Information must be presented in accordance with the Commission’s guidance for the preparation on unit costs.

• To be backed by 3 years comparable evidence based/historical data to justify unit cost proposed, which will be verified/checked by SEUPB
Key issues for Stage 1

• Does it add value and complement other initiatives?
• Is the Programme content appropriate, relevant and of high quality?
• Is the Delivery Plan robust and deliverable?
• Will the outputs be achieved?
• How are Health & Social Care initiatives targeted?
• Are the right partners identified and engaged?
STAGE 2: EMS
Stage 2 requirements

- Executive Summary
- Proposed Project – results, outputs and targets
- Strategic and Policy Context
- Need and demand
- Options considered and preferred option
- Budget & Financial Projections
- Work Packages

- Risk Analysis
- Management Arrangements – resources and governance
- Horizontal Principles – sustainable development and equality
- Communications and Marketing
- Monitoring and Evaluation
- Exit Strategy
The project

• What is the basic idea?
  – Results to be achieved?
  – Facilities proposed?
  – Services to be provided?
  – Activities to be delivered?

• What are the critical success factors?

• Is there a clear purpose and results for the project?
Demand
(who, how many, what type of person)

Supply (how many others are there, what else is competing?)

The project (how does it relate to all other factors?)

Need and demand
Management Arrangements

- Remit and legal roles/responsibilities
- Does the project relate to these functions?
- Relevant skills and experience as an organisation to deliver the nature and financial scale of the project?
- Is the balance of delivery appropriate against the nature and scale of the organisations involved as partners?
- Does the lead partner have the ability to deal with the financial risk posed?
Organisational Viability

Key areas:

• Previous experience of working together, how partnership will be governed, etc
• Experience of administering EU funding
• Corporate governance policies, procedures & arrangements
• Financial policies, procedures, systems & VAT status
• Procurement policies, procedures & experience; and
• Financial stability, liquidity & cash-flow arrangements
Total Cost

Direct Costs:
- Infrastructure
- Services
- Activities

Indirect Costs:
- Rent
- Rates
- Utilities
- Training
- Office expenses

Total Cost
Timescale

Stage 1

• Open: 18th July 2017

• Close: 19th September 2017

• Steering Committee: 14th November 2017

Stage 2

• If approved, develop and submit Business Plan (6 weeks – January 2018)

• Steering Committee (May/June 2018)
FEEDBACK AND Q&A